

EXHIBIT 12

BlackBerry Office Locations

WATERLOO - BLACKBERRY A

2300 University Ave. E
Waterloo, ON, Canada
N2K 0A2

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WATERLOO - BLACKBERRY B

2200 University Ave. E
Waterloo, ON, Canada
N2K 0A7

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WATERLOO - BLACKBERRY C

2240 University Ave. E
Waterloo, ON, Canada
N2K 0A9

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MISSISSAUGA

4701 Tahoe Blvd.
Mississauga, ON, Canada
L4W 0B5

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OTTAWA

1001 Farrar Road
Kanata, ON, Canada
K2K 0B3

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VANCOUVER

Units 201
8331 Eastlake Drive
Burnaby BC

[CLICK FOR DIRECTIONS](#)

NOVI

25849-57 Meadowbrook Road
Marque Corporate Centre
Novi, Michigan 48375

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TORONTO

Units 701 & 702,
40 Eglinton Avenue East,
Toronto, ON, Canada
M4P 3A2

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HALIFAX

15 Western Parkway
Bedford, NS, Canada
B4B 0V1

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AUSTIN

Suite 410, Domain Seven
11501 Alterra Parkway
Austin, TX 78758

[CLICK FOR DIRECTIONS](#)

CARY

CentreGreen Two Building
4000 CentreGreen Way
Cary, NC, United States
27513-5774

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IRVING

5030 Riverside Drive
Irving, TX, United States
75039

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Suite 400
3001 Bishop Drive
San Ramon, CA, United States
94583

10431 Wateridge Circle
Suite 100
San Diego, CA, United States
92121

1560 Sawgrass Corporate Parkway
4th Floor
Sunrise, FL, United States
33323

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BELLEVUE

3350 161St Ave SE
Bellevue, WA, United States
98008

NEW YORK

440 Park Avenue South
New York, NY, United States
10016

ARLINGTON

Suite 230
1776 Wilson Blvd.
Arlington, VA, United States
22209-2515

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MARTINEZ

Suites 400 & 600
837 Arnold Drive
Martinez, CA, United States
94553-6627

IRVINE

Suites. 600, 700, 800
900, 1000, and 1100
400 Spectrum Center Drive
Irvine, CA 92618

PORTLAND

Suite 750, One World Trade Center
121 SW Salmon St.
Portland, Oregon

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RESTON

Units 676 & 677
MakeOffices
12110 Sunset Hills Rd
Reston VA 20190

_MOUNTAIN VIEW

Suite 300 & 1st Fl
331 Fairchild Drive
Mountain View, CA, United States
94043-2200

TOKYO

14F Akasaka 1-Chome Center
Building
1-11-30 Akasaka, Minato-ku
Tokyo, Japan 107-0052

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STE

West Street
Maidenhead, Berkshire
SL6 1RL

London, WC2E 7EN

Foley Business Park, Enrichton
House,
Foley Dr
Kidderminster DY11 7PG
UK

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PARIS

12 avenue de l'Arche
Courbevoie
France

BLACKBERRY
DEUTSCHLAND GmbH

DUSSELDORF -
HEINRICHSTRASSE 155

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AMSTERDAM

White Point
Laarderhoogtweg 25
Amsterdam
1101 EB

HANOVER

Am Listholze 76
30177 Hanover, Germany

MUNICH

Units 40-42
Konrad-Zuse-Platz 8
81829 Munich

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IRELAND

Second Floor
89/90 South Mall, Cork

SYDNEY

Three International Towers, Unit 82,
Level 24, 300 Barangaroo Avenue
Sydney, NSW, 2000

NOIDA

Tower 1, Okaya Centre
Plot No. B-5, Sector-62
Unit No.9,10,11 and 12, 6th Floor
Noida, India 201301

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DUBAI

DIC Bldg 5
1st Floor, Unit 118
500604
Dubai, UAE

SEOUL

10/F Kynbo Securities Building

HONG KONG

The Lee Gardens

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BEIJING

Unit 54, 5/F, Tower C
Lei Shing Hong Plaza
No. 8 Wangjing Street
Chaoyang District, Beijing

CLICK FOR DIRECTIONS

SHANGHAI

Shanghai IFC
Tower II, Level 8, 8 Century Ave
Pudong, Shanghai, 200120

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SINGAPORE

47 Scotts Road
Office #09-00 Goldbell Towers
Singapore, 228233

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